Internal Scrutiny Committee

Meeting to be held on Friday, 17 January 2020

Electoral Division affected: (All Divisions);

Corporate Strategy Monitoring - Recommendations of Targets for Key Performance Measures

(Appendix 'A' refers)

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Executive Summary

Performance indicators have been agreed by Cabinet Committee on Performance Improvement against the 5 objectives of the Corporate Strategy, some reported quarterly some annually. These indicators, set out in Appendix 'A', will form the content of future quarterly corporate performance monitoring reports to the Cabinet Committee on Performance Improvement. Targets have also been proposed for the indicators.

Recommendation

The Internal Scrutiny Committee is asked to note the performance indicators presented at Appendix 'A' and provide feedback on the targets proposed.

Background and Advice

The Corporate Strategy, 'A vision for Lancashire' with 5 over-arching objectives was approved by Full Council on 14 February 2019. The presentation to Full Council included high level key performance metrics, to enable members to monitor progress against the following 5 key objectives over a number of years, and to establish plans for corrective action where necessary:

- Lancashire will be the place to live
- Lancashire will be the place to work
- Lancashire will be the place to prosper
- Lancashire will be the place to visit
- Lancashire will be the place where everyone acts responsibly

All members of all scrutiny committees were invited to attend the 'Corporate Strategy – Scrutiny of Key Metrics' workshop held on the 13 June 2019, to debate the proposed key metrics or identify additional ones as needed. Following on from the workshop, a report reflecting the considerations and officer recommendations was



provided to all members of all scrutiny committees. The proposals were presented to, and approved by the Cabinet Committee on Performance Improvement (CCPI) on 15 October 2019.

The agreed performance indicators are set out at Appendix 'A' with an indication of frequency of reporting, the responsible directorate, current performance, the proposed targets and the rationale for the target. Some of the metrics reflect the county council's enabling and influencing role, rather than its direct responsibility. Targets are proposed against the metrics in Appendix 'A' and are presented for Internal Scrutiny Committee to review and ensure that the targets set are appropriate.

The performance indicators that are available quarterly will be included in the quarterly corporate performance monitoring report provided to CCPI. These will be supplemented by detailed reports which will be scheduled for presentation to CCPI over the year, to enable a more in-depth discussion.

Services will be responsible and 'own' their performance indicators. An officer led performance board is being established and performance issues will be escalated to CCPI. These measures, along with the detailed reports will enable the overall success and progress of the Corporate Strategy to be demonstrated.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

No significant risks have been identified in relation to the proposals contained within this report.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper

Date

Contact/Tel

N/A

Reason for inclusion in Part II, if appropriate

N/A